

#### ACUERDO NÚMERO CNA-CD-016-2022

#### GUATEMALA, 14 DE DICIEMBRE DE 2022

#### EL CONSEJO DIRECTIVO DEL CONSEJO NACIONAL DE ADOPCIONES

#### **CONSIDERANDO**

Que el Consejo Nacional de Adopciones -CNA-, de acuerdo con la ley de su creación, es una entidad autónoma, cuyo patrimonio para el cumplimiento de sus funciones se integra principalmente de los fondos del Presupuesto General de Ingresos y Egresos del Estado que se le asignan anualmente.

#### **CONSIDERANDO**

Que de conformidad con lo regulado en el artículo 11 del Acuerdo Gubernativo 540-2013 de la Presidencia de la República de Guatemala, Reglamento de la Ley Orgánica del Presupuesto, es necesario contar con una herramienta de planificación que defina las líneas de acción a corto plazo y que permita integrarse a la programación, formulación, aprobación, ejecución y evaluación del presupuesto bajo la metodología de la Gestión por Resultados.

#### **CONSIDERANDO**

Que el Director General solicita la aprobación del Plan Operativo Anual -POA- del Consejo Nacional de Adopciones para el ejercicio fiscal 2023, mismo que fue elaborado por las Unidades de Planificación y Administración Financiera del Consejo Nacional de Adopciones, con base al Plan Estratégico Institucional 2019-2023 y el Plan Operativo Multianual -POM- 2023-2027.

#### POR TANTO:

En el ejercicio de las funciones que le confieren los artículos 18 y 19 del Decreto 77-2007 del Congreso de la República de Guatemala, Ley de Adopciones, artículo 11 del Acuerdo Gubernativo 182-2010 de la Presidencia de la República de Guatemala, Reglamento de la Ley de Adopciones y con base a lo regulado en el artículo 11 del Acuerdo Gubernativo número 540-2013 de la Presidencia de la República de Guatemala, Reglamento de la Ley Orgánica del Presupuesto,

#### ACUERDA:

**PRIMERO:** Aprobar el Plan Operativo Anual -POA- del Consejo Nacional de Adopciones, para el ejercicio fiscal dos mil veintitrés (2023).

**SEGUNDO:** El Plan Operativo Anual -POA- deberá cursarse a la Dirección General, Subdirección General, Coordinación del Equipo Multidisciplinario y sus respectivas Subcoordinaciones y a las Unidades de: Planificación, Administración Financiera, Auditoría Interna, Asesoría Jurídica, Recursos Humanos, Comunicación Social, Registro y Acceso a la Información Pública, para su conocimiento y efectos correspondientes.

TERCERO: El presente Acuerdo surte efectos a partir del uno (1) de enero al treinta y uno (31) de diciembre de dos mil

veintitrés (2023)

Lcdo. Carlos Francisco Molina Morales
Presidente del Consejo Directivo

Lcda. Amarilis Ondina Navas Portillo

Vocal Lele Consejo Directivo

Lcda. Karen Michelle Quinteros Alvarez Directiva Suplente del Consejo Directivo

CONSEJO



# PLAN OPERATIVO ANUAL -POA-2023

CONSEJO NACIONAL DE ADOPCIONES -CNA-GUATEMALA, C.A.

ACIONAL DE

Esmeralda Guadalupe Tinti Esquit

Coordinades de Administración Pinanciera

Elaborado por: Erwin Offando Roxor Dubort

Coordinador de Planificación

Visto Bueno:

Lcdo. Antonio Rafael Campos Olive Director General

Fecha de actualización: diciembre 2022



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#### INTRODUCCIÓN

Por medio del Decreto número 77-2007 del Congreso de la República de Guatemala, se emitió la Ley de Adopciones, con el objeto de regular la adopción como una institución de interés nacional y sus procedimientos judicial y administrativo, creándose, además, el Consejo Nacional de Adopciones -CNA- como una entidad autónoma, de derecho público, con personalidad jurídica, patrimonio propio y plena capacidad para adquirir derechos y contraer obligaciones. Además, dicho cuerpo legal estableció que el Consejo Nacional de Adopciones es la Autoridad Central en materia de Adopciones, de conformidad con lo establecido en el Convenio de La Haya.

Asimismo, por medio del Acuerdo Gubernativo número 182-2010 de la Presidencia de la República de Guatemala, se emitió el Reglamento de la Ley de Adopciones, el cual desarrolla los procedimientos técnicos y administrativos de adopción establecidos en la Ley de Adopciones y regula el funcionamiento del Consejo Nacional de Adopciones y sus dependencias para el estricto cumplimiento de la Ley.

La Ley de Adopciones y su Reglamento establecen las principales funciones del Consejo Nacional de Adopciones, que entre otras le corresponde, asegurar la protección de los niños, niñas y adolescentes en proceso de adopción, promover la adopción nacional, con prioridad en los niños institucionalizados, asignar a cada niño en proceso de adopción la familia adecuada de acuerdo a su interés superior, reunir y conservar la información sobre los orígenes del niño, principalmente su identidad y la de sus padres, su historial médico y el de sus padres, velar por los niños en estado de adoptabilidad que ingresen a los hogares de protección y abrigo, recibir el consentimiento de los padres biológicos, previo asesoramiento de conformidad con la Ley de Adopciones, supervisar el período de socialización, dar seguimiento a los niños dados en adopción, autorizar, supervisar y monitorear en forma periódica a las entidades privadas, hogares de abrigo, hogares sustitutos que se dediquen al cuidado de los niños.

Para el cumplimiento de las funciones sustantivas, el Consejo Nacional de Adopciones orienta estratégicamente sus intervenciones a través de tres programas:

- a) "Restitución de los Derechos del Niño, Niña y Adolescente" el cual se refiere a las acciones para la restitución del derecho a la familia, a través de la adopción, de niños, niñas y adolescentes que han sido declarados adoptables por juez competente;
- b) "Asesoría a madres y/o padres biológicos en conflicto con su parentalidad", por medio del cual se realizan las acciones para brindar el servicio de orientación, información y asesoría dirigida a madres y/o padres biológicos en conflicto con su parentalidad, que voluntariamente desean dar a su hijo en adopción o la conservación del mismo; y,
- c) "Autorización y Supervisión de Hogares de Protección, Abrigo y Cuídado de Niños y Organismos Internacionales", que se refiere a las acciones que desarrolla el CNA en función de autorización, registro, supervisión y monitoreo de hogares de protección dedicados al abrigo y cuidado temporal de NNA.



En función de los programas antes descritos, se desarrollan las acciones y actividades institucionales que buscan la restitución de derechos de la niñez y adolescencia guatemalteca, por lo que en el presente Plan Operativo Anual -POA- 2023, se determinan las metas de corto plazo, las cuales permiten hacer operativas las estrategias contenidas en el Plan Estratégico Institucional -PEI- del Consejo Nacional de Adopciones y del Plan Operativo Multianual institucional.

El POA incluye la programación de las actividades (metas y compromisos internos) y la estimación de presupuesto para lograr los resultados esperados. En ese sentido, es importante que el Ministerio de Finanzas Públicas pueda trasladar oportunamente las cuotas financieras para alcanzar los objetivos, metas y resultados planteados en el presente instrumento, especialmente porque se incluyen acciones para coadyuvar al cumplimiento de lo ordenado por la Corte Interamericana de Derechos Humanos, que dictó sentencia en contra del Estado de Guatemala en el caso Ramírez Escobar y otros vs Guatemala.

Dentro de lo ordenado por el organismo internacional, requiere que el Consejo Nacional de Adopciones, entre otras acciones, descentralice sus servicios por medio del establecimiento de nuevas sedes departamentales, así como, fortalezca sus programas sustantivos y de apoyo e implementar campañas publicitarias, especialmente multilingües para dar a conocer la adopción a nivel nacional. De igual forma, se requiere promover adopciones prioritarias, considerando que éstas representan más del 95% de los casos de NNA con declaratoria de adoptabilidad, pendientes de restituirle el derecho a una familia.

Por otro lado, es importante indicar que, a pesar que el Consejo Nacional de Adopciones no aparece como institución responsable ni como institución con la que se coordina en alguno de los ejes, lineamientos, metas y prioridades del Plan Nacional de Desarrollo, se considera que por medio de los objetivos, metas y resultados planteados en el Plan Operativo Anual -POA- 2023, se alinean y contribuyen con la ejecución de los ejes: Bienestar para la gente y Estado como Garante de los Derechos Humanos y conductor del Desarrollo. Asimismo, se considera que contribuye con acciones intermedias al desarrollo de los lineamientos generales de política 2020-2024; además, de acuerdo con las atribuciones, acciones y funciones contenidas en la Ley de Adopciones y su Reglamento, se considera que, aunque no se vincula directamente dentro de las Prioridades Nacionales de Desarrollo y las Metas Estratégicas de Desarrollo definidas, aporta indirectamente con sus acciones para el logro de la prioridad "Reducción de la pobreza y protección social" y las metas 1 y 2 de dicha prioridad.

Asimismo, el Consejo Nacional de Adopciones, de acuerdo con sus atribuciones, acciones y funciones contenidas en la Ley de Adopciones y su Reglamento, considera que, aunque no se vincula directamente dentro de los pilares estratégicos de la Política General de Gobierno 2020 - 2024 y metas estratégicas definidas en dicha política, aporta indirectamente con sus acciones para el logro de las metas definidas en el eje estratégico "Estado responsable, transparente y efectivo", el cual se enfoca en el fortalecimiento institucional mediante la modernización como un proceso de permanente revisión y redefinición de la función pública.



#### 1. MARCO ESTRATÉGICO INSTITUCIONAL

Ante la necesidad de continuar generando las condiciones que permitan ofrecer mejores servicios a los usuarios del Consejo Nacional de Adopciones, es importante el seguimiento de la dirección estratégica para que permita a la Institución continuar con el compromiso de eficiencia y transparencia en los procesos de adopciones y demás acciones contenidas en la Ley de Adopciones y su Reglamento.

El Plan Estratégico del Consejo Nacional de Adopciones establece la ruta para ofrecer servicios más eficientes a los usuarios en busca de restituir el derecho a una familia a aquellos niños, niñas y adolescentes a quienes se les ha vulnerado, asegurando, sobre todo, el interés superior del niño. En concordancia con el contenido del Plan Estratégico Institucional, el Plan Operativo Anual 2023, gira en torno al marco filosófico que se describe en los siguientes numerales:

#### 1.1 MISIÓN

Somos la autoridad central en materia de adopciones en la República de Guatemala, responsable de reestablecer los derechos de la niñez y adolescencia a desarrollarse integralmente en un ambiente permanente a través de la preservación en su familia biológica o la integración en una familia adoptiva, así como de garantizar su abrigo y protección mientras se restituyen sus derechos.

#### 1.2 VISIÓN

Ser una institución fortalecida en su estructura orgánica, caracterizada por una gestión más eficiente, oportuna, y desconcentrada, preservando la transparencia y el compromiso en los procesos de restitución de los derechos de la niñez y adolescencia a vivir en un ambiente familiar permanente, procurando la disminución de la institucionalización y garantizando la atención integral a la niñez institucionalizada.

#### 1.3 PRINCIPIOS Y VALORES

Consejo Nacional de Adopciones -CNA-

Son las cualidades, características o atributos que se ponen de manifiesto en el actuar del personal del CNA durante el desarrollo de las acciones que les permiten cumplir con la misión y poder alcanzar la visión institucional. De acuerdo con lo establecido en el Acuerdo CNA-CD-001-2022, Código de Ética del Consejo Nacional de Adopciones, los principios y valores de la Institución son los siguientes:

#### 1.3.1 Principios

Los principios fundamentales y de observancia obligatoria, que orientan las acciones del personal del Consejo Nacional de Adopciones son:



- Actitud positiva de servicio: se debe, en el ejercicio de sus funciones, evidenciar vocación de servicio en la atención de las personas y procurar que todos los actos estén acordes a las exigencias del puesto o actividad que desempeña el funcionario, trabajador o prestador de servicios, prevaleciendo la amabilidad, cordialidad y cortesía.
- **Decoro:** comportamiento adecuado y respetuoso de acuerdo con cada categoría y situación de que se trate.
- **Disciplina:** se refiere al compromiso, voluntariamente asumido, para el cumplimiento de las reglas de conducta y funcionamiento interno establecidas.
- Discreción: principio con el cual se deberá proteger la información confidencial y evitar declaraciones públicas y/o cualquier acción que pueda comprometer la garantía de discreción y reserva establecida en la Ley de Adopciones o que pueda perjudicar la reputación de la Institución.
- Identidad y lealtad: debe existir un compromiso con la visión y misión institucional, fortaleciendo la confianza de los usuarios hacia dentro y fuera de la misma, por medio del respeto, fidelidad y honra hacia la Institución.
- Imparcialidad: las actuaciones deben realizarse libre de prejuicios para tomar decisiones con neutralidad, objetividad y profesionalismo.
- Independencia: las actuaciones deben hallarse libre de predisposiciones que limiten la objetividad en su proceder.
- Integridad: principio que demanda actuar de manera correcta, equilibrada, honesta y justa, sin afectar los intereses institucionales o de otras personas.
- **Mejora continua:** debe existir anuencia a la innovación y con disposición a los cambios institucionales.
- **Probidad:** se debe observar una conducta intachable y un desempeño honesto y leal en las acciones que realice, con preeminencia del interés general sobre el particular.
- **Profesionalismo:** se debe brindar un servicio de excelencia y proyectar una buena imagen institucional, respetando siempre los canales y niveles jerárquicos existentes, dentro y fuera de la institución.
- **Prudencia**: se debe procurar conducirse y actuar con moderación, sobriedad y sensatez.
- Transparencia: se debe privilegiar, según sea el caso, el principio de máxima publicidad de la información pública, de acuerdo con la normativa interna y externa aplicable para el efecto. Asimismo, se debe procurar que se entienda claramente el mensaje que se quiere enviar y que este exprese lo que realmente se desea y con los planteamientos y acciones que sustenten lo expresado.
- **Voluntad:** se debe estar anuente y consistente en la firmeza y coraje de alcanzar las metas institucionales.

Además, atendiendo lo establecido en la Ley de Adopciones, el CNA aplica también los principios siguientes:

 Interés superior del niño, niña y adolescente: asegurar la protección del derecho a permanecer y convivir en el seno de su familia biológica o, en caso de no ser posible, en otro medio familiar permanente.



- **No discriminación**: garantizar que el niño esté protegido contra todo trato desigual o castigo por causa de su condición, raza, sexo, religión, idioma, o las actividades, las opiniones expresadas o las creencias de sus padres, sus tutores o de sus familiares.
- NNA como sujeto de derecho: de conformidad con la edad y madurez del NNA, se le informará respecto a su proceso de adopción y se escuchará y tomará en cuenta su opinión. Si el NNA tiene más de 12 años y su madurez mental lo permite, será necesario su consentimiento a la adopción.
- Subsidiaridad de la adopción: la adopción nacional tendrá siempre derecho preferente para la restitución del derecho a la familia; la adopción internacional procederá subsidiariamente, sólo después de haberse constatado y examinado adecuadamente las posibilidades de una adopción nacional.

#### 1.3.2 Valores

Las cualidades observables en el comportamiento de los colaboradores del CNA durante el desempeño de sus funciones hacen que en la institución prevalezcan los valores siguientes:

- Equidad: valor que consiste en no favorecer en el trato a una persona perjudicando a otra. Las actuaciones de los funcionarios, trabajadores y prestadores de servicios del Consejo Nacional de Adopciones deben estar apegadas a brindar las mismas oportunidades a las personas, respetando la pluralidad de la sociedad y su medio ambiente.
- **Honradez:** se debe actuar con rectitud e integridad en el desempeño de sus funciones, a efecto de reflejar credibilidad y transparencia.
- **Justicia:** valor consistente en dar a cada uno lo que corresponde o pertenece. Se debe brindar un trato justo, respetuoso e imparcial a los usuarios sin incurrir en ningún tipo de discriminación, favoritismo, arbitrariedad o abuso de autoridad.
- **Respeto:** las actuaciones deben llevarse a cabo respetando la dignidad de las personas, sin distinción alguna.
- **Responsabilidad:** compromiso que debe prevalecer en cada funcionario, trabajador y prestador de servicio del Consejo Nacional de Adopciones y su actuar debe ser de forma correcta y con la obligación de responder por actos propios, acciones y omisiones.
- Trabajo en equipo: se debe mantener una actitud solidaria, amable, cordial, tolerante, fraternal y de cooperación, promoviendo un clima de armonía laboral en que se respeta la individualidad y dignidad de las personas.

#### 2. SERVICIOS ESTRATÉGICOS

Dentro de los principales servicios que se prestan en el Consejo Nacional de Adopciones y que le permiten cumplir con su misión, se mencionan los siguientes:

- Captar y calificar familias adoptivas idóneas;
- Restablecer el derecho a una familia a los niños, niñas y adolescentes que lo han perdido;
- Garantizar condiciones adecuadas en los hogares de protección y abrigo, para los niños, niñas y adolescentes en proceso de adopción;



- Asesorar a las familias en conflicto con su parentalidad;
- Búsqueda de orígenes.

Los programas institucionales que están ligados a la prestación de los servicios estratégicos e incluidos en el presente Plan Operativo Anual 2023, se describen en los siguientes numerales.

#### 2.1 RESTITUCIÓN DE LOS DERECHOS DEL NNA

Se refiere a la restitución del derecho a la familia a través de la adopción de niños, niñas y adolescentes que han sido declarados adoptables por Juez competente.

Este eje está basado en la Ley de Adopciones y su Reglamento, que facultan al Consejo Nacional de Adopciones, denominada Autoridad Central, para encargarse de los procesos técnico-administrativos para gestionar las adopciones. Los encargados de declarar a un niño como adoptable son los Jueces de Primera Instancia de la Niñez y Adolescencia, los cuales, mediante un proceso de investigación realizada por la Procuraduría General de la Nación, determinan que no existe un recurso familiar para la niña, niño y/o adolescente.

#### 2.1.1 Objetivo estratégico

Gestionar de manera eficaz y trasparente el proceso de adopción, restituyendo el derecho a la familia a los NNA a quienes les ha sido vulnerado, respetando los derechos humanos internacionalmente reconocidos y principalmente el derecho a la identidad (incluido el respeto a su origen étnico, religioso y cultural) y los derechos a la gratuidad, celeridad, subsidiaridad, el derecho a la opinión y la atención al interés superior del NNA en todas las decisiones que le afecten.

#### 2.1.2 Acciones

- Evaluar médica, psicológica, legal y socialmente a los niños declarados adoptables, por medio de los profesionales del Equipo Multidisciplinario, para determinar las necesidades específicas de cada niño, niña y adolescente que deben ser satisfechas por las familias adoptivas.
- Captar familias interesadas en la adopción, evaluarlas integralmente y, de ser procedente, certificar la idoneidad para asumir de forma competente el cuidado de un NNA con características y necesidades particulares.
- Informar, educar y preparar a las familias en temas específicos de adopción para que les permitan enfrentar desafíos para asumir asertivamente la parentalidad adoptiva.
- Realizar sesiones de emparentamiento por medio de juntas técnicas multidisciplinarias.
- Preparar el expediente administrativo para la presentación documental del niño, niña o adolescente, a la familia seleccionada.





- Realizar primeros encuentros, convivencias y socializaciones entre los NNA adoptables y la familia seleccionada, con la finalidad de propiciar espacios de acercamiento entre el niño y sus padres, asesorados por los profesionales del equipo multidisciplinario.
- Dictar la resolución final que concluye el procedimiento administrativo de adopción y dar acompañamiento a las familias adoptantes en el proceso de homologación ante el Juez de Familia correspondiente.
- Brindar seguimiento a las familias adoptivas, proporcionando acompañamiento y apoyo durante el proceso de adaptación para que la adopción se desarrolle satisfactoriamente.
- **Profundizar los contenidos jurídicos y psicosociales** en torno al proceso de adopción, proponiendo nuevos énfasis en el ámbito de la adopción en relación **con las adopciones prioritarias.**
- Crear un protocolo de atención específico para NNE y para la captación de familias que puedan tener las fortalezas necesarias para una adopción prioritaria.
- Establecer la ruta que, dentro del marco legal, mejor favorezca el **alcance de una adopción** de los NNA que se encuentran **dentro del grupo de adopciones prioritarias**.
- Trabajar la subsidiaridad de la adopción internacional frente a la adopción nacional, en los casos que el interés superior del niño así lo justifique.
- Requerir, con respeto al principio de subsidiaridad, familias adoptivas idóneas residentes en el extranjero, atendiendo a las necesidades concretas de los NNA a quienes se considere susceptibles de adopción internacional.
- Brindar seguimiento post-adoptivo de manera profesional y oportuna, a los NNA que se encuentren con sus familias adoptivas a efecto de verificar el desarrollo integral del NNA y orientar a las familias para un adecuado rol parental.
- Crear una base de datos funcional que permita la búsqueda de información ágil y eficiente para la consulta de los orígenes del NNA.

#### 2.2 ASESORÍA A MADRES Y/O PADRES BIOLÓGICOS EN CONFLICTO CON SU PARENTALIDAD

Se refiere a las acciones que realiza el Consejo Nacional de Adopciones en relación con el proceso de orientación, información y asesoría dirigidas a las madres y/o padres biológicos en conflicto con su parentalidad, que voluntariamente desean dar a su hijo en adopción o la conservación del mismo. En ese sentido, el CNA presta el servicio de orientación, información y asesoría a las madres y padres en conflicto con su parentalidad con la finalidad de incidir en preservar al niño en su contexto familiar, de no ser posible ante la crisis que afronta, se informa sobre el sistema de protección y sobre la entrega voluntaria con fines de adopción. Para ello se cuenta con protocolos de asistencia psicológica, social y de asesoría legal.

#### 2.2.1 Objetivo estratégico

Asesorar, a través de la orientación a las madres y/o padres biológicos en conflicto con su parentalidad, sobre los principios, derechos y consecuencias de la adopción, para la toma de una decisión consciente e informada.



#### 2.2.2 Acciones

- Dar a conocer el programa y los servicios que el CNA presta por medio de eventos informativos, dirigidos a personas y/o actores sociales, tales como, sector salud, educación, líderes religiosos y comunitarios de las áreas donde existe referencia de madres y/o padres biológicos en conflicto con su parentalidad y existe el riesgo de abandono de niños.
- Brindar asesoría y orientación a las madres y/o padres biológicos en conflicto con su parentalidad, que acuden al CNA o lo requieran, quienes han considerado la adopción como una alternativa para su hijo (a), para la toma de una decisión informada y consciente sobre la entrega voluntaria de su hijo o hija para la adopción o para la preservación familiar.
- Dar seguimiento a las madres y/o padres, que luego de la orientación, decidieron conservar o reunificar a su hijo dentro del núcleo familiar biológico o ampliado.
- Participar en las diferentes redes de apoyo institucionales, para derivar casos que puedan beneficiar con sus servicios a las madres y/o padres biológicos en conflicto con su parentalidad.
- Recepción y trámite de las solicitudes de personas adoptadas, respecto a obtener información sobre su familia de origen;
- Recepción de solicitudes de familias biológicas sobre sus hijos dados en adopción, con el propósito de registrarlas y utilizarlas únicamente cuando el adoptado requiera información respecto a su familia biológica;
- Asesoría y acompañamiento al adoptado, su familia biológica y/o adoptiva, para los encuentros familiares.

# 2.3 AUTORIZACIÓN Y SUPERVISIÓN DE HOGARES DE PROTECCIÓN, ABRIGO Y CUIDADO DE NIÑOS Y ORGANISMOS INTERNACIONALES

Se refiere a las diversas acciones que desarrolla el Consejo Nacional de Adopciones, en función de: autorización, registro, capacitación, supervisión y monitoreo de hogares de protección dedicados al abrigo y cuidado temporal de NNA.

#### 2.3.1 Objetivo estratégico

Registrar, autorizar, supervisar y monitorear a los hogares de protección, abrigo y cuidado de NNA, implementados por entidades o asociaciones, a efecto que se cumplan con los estándares de calidad para la atención de niños, niñas y adolescentes en entidades de abrigo temporal y se vele porque les sean respetados sus derechos y se garantice la atención integral para su adecuado desarrollo.

#### 2.3.2 Acciones

- Registrar hogares de protección, abrigo y cuidado de NNA a nivel nacional;
- Autorizar y revalidar el funcionamiento de hogares que se dedican a la protección, abrigo y cuidado de NNA;
- Supervisar los hogares de protección, abrigo y cuidado de NNA, verificando la implementación de los "Estándares de Calidad para la Atención de Niños, Niñas y Adolescentes en Entidades de Abrigo Temporal", de conformidad a los perfiles establecidos por la entidad;



- Supervisar los hogares de protección, abrigo y cuidado de NNA, en cumplimiento de órdenes judiciales y/o sentencias de Organismos Internacionales; así como, supervisiones de reconocimiento de propuestas de residencias que administrará la Secretaría de Bienestar Social de la Presidencia, con el fin de evaluar la infraestructura del inmueble, para verificar si reúne las condiciones necesarias para el abrigo y traslado de NNA;
- Coordinar con la Secretaría de Bienestar Social de la Presidencia de la República la supervisión a los hogares de protección, abrigo y cuidado de NNA;
- Asesorar, orientar y supervisar la implementación adecuada del Plan de Vida, de los adolescentes, para fortalecer el proceso de vida independiente;
- Capacitar a representantes de los equipos multidisciplinarios de los hogares de protección, abrigo y cuidado de niños, niñas y adolescentes, en temas que fortalezcan la atención de la niñez abrigada y la implementación de los estándares de calidad, garantizando el bienestar de los NNA abrigados;
- Brindar asesoría técnica y profesional en las áreas legal, psicológica y social, con la finalidad de orientar en el proceso administrativo de autorización y en la atención adecuada a los niños, niñas y adolescentes abrigados;
- Revisar, evaluar y aprobar los documentos que integran el expediente administrativo de autorización y revalidación de funcionamiento de hogares de protección, abrigo y cuidado de NNA;
- Identificar y coordinar con entidades gubernamentales y no gubernamentales, acciones que coadyuven a mejorar la atención de los NNA abrigados en hogares de protección, abrigo y cuidado;
- Fortalecer el registro de niños, niñas y/o adolescentes abrigados en hogares de protección en funcionamiento a nivel nacional, mediante censos y actualización de información de los NNA;
- Orientar e informar sobre el proceso de autorización a entidades que se acercan por primera vez al CNA y que se dedicarán a la implementación de hogares de protección, abrigo y cuidado de NNA;
- Asesorar y acompañar en el proceso de autorización y/o revalidación a las entidades registradas en el CNA que se dedican al abrigo, protección y cuidado de NNA.

#### 3. VINCULACIÓN A LA POLÍTICA GENERAL DE GOBIERNO 2020 - 2024

Para alcanzar la visión de desarrollo de largo plazo, las autoridades electas para el período de administración gubernamental 2020 - 2024 consideraron definir los lineamientos para orientar la gestión gubernamental de manera estratégica. Por tal motivo, consideraron pertinente incorporar nuevas demandas que brinden continuidad al proceso e impulsar el desarrollo del país con una política de Estado realizable, financiable y medible. Es decir, con una visión estratégica orientada a la construcción de un país con mejores condiciones de vida para los quatemaltecos.

En ese sentido, la Política General de Gobierno 2020 - 2024 se fundamenta en cinco pilares estratégicos sensibles al entorno social, político, económico y ambiental, priorizados para el logro de las metas de desarrollo a través de acciones públicas estratégicas articuladas que deben seguir



las instituciones del sector público, conforme las competencias y atribuciones institucionales, durante el período de administración gubernamental 2020 - 2024, en sinergia con las Prioridades Nacionales de Desarrollo derivadas del proceso de integración del Plan Nacional de Desarrollo K'atun: Nuestra Guatemala 2032 y la Agenda 2030 para el Desarrollo Sostenible.

Por consiguiente, el Consejo Nacional de Adopciones, de acuerdo con sus atribuciones, acciones y funciones contenidas en la Ley de Adopciones y su Reglamento, considera que, aunque no se vincula directamente dentro de los pilares estratégicos de la Política General de Gobierno 2020 - 2024 y metas estratégicas definidas en dicha política, aporta indirectamente con sus acciones para el logro de las prioridades y metas del eje estratégico "Estado responsable, transparente y efectivo", el cual se enfoca en asegurar el fortalecimiento de las instituciones, considerando la modernización como un proceso de permanente revisión y redefinición de la función pública.

En ese sentido, el Consejo Nacional de Adopciones -CNA- tiene como uno de sus objetivos estratégicos "optimizar los servicios que presta a la sociedad guatemalteca, en el ámbito de la protección a la niñez y adolescencia, garantizando certeza jurídica, transparencia y celeridad en los procesos que se gestionan en la institución, colocando a la niñez vulnerada en sus derechos, como principal beneficiario." Para el efecto, plantea la gestión del talento humano, aplicación de sistemas de información, optimización de procesos, desconcentración de servicios, entre otros, como parte del fortalecimiento institucional que permita continuar con una gestión eficiente y eficaz de los distintos procesos administrativos, a través de la adecuada aplicación de las normas técnicas y legales; y, mediante la optimización de los recursos humanos, tecnológicos, materiales y financieros.

Sin embargo, para el cumplimiento de lo antes indicado, debe contarse con la disponibilidad presupuestaria y financiera adecuada, que garantice el aporte indirecto a la Política General de Gobierno, principalmente para apoyar al objetivo sectorial "Impulsar el mejoramiento del servicio civil, la meritocracia, transparencia, control y rendición de cuentas" y aportar a la consecución de la acción estratégica "Crear un sistema nacional que promueva los principios y valores de la transparencia y la ética pública; mejorar la imagen de los funcionarios e instituciones públicas".

#### 4. RECURSOS FINANCIEROS

Para el cumplimiento de los objetivos estratégicos contenidos en los instrumentos de planificación, para el ejercicio fiscal 2023 se requirió un presupuesto de cuarenta millones ciento cincuenta mil quetzales (Q. 40,150,000.00), que incluía, principalmente, el presupuesto para desconcentrar los servicios que presta el CNA por medio del establecimiento de nuevas sedes departamentales y el fortalecimiento de la Unidad de Autorización y Control de Hogares de Protección y Organismos Internacionales para la realización de un mayor número de Supervisiones y monitoreo de hogares de protección, abrigo y cuidado de NNA, con el fin de dar cumplimiento a la sentencia de la Corte Interamericana de Derechos Humanos, relacionado con el caso Ramírez Escobar y Otros Vs. Guatemala, que establece el fortalecimiento de la supervisión y control de la institucionalización de niñas y niños, considerando que el Estado de Guatemala se



comprometió a fortalecer al Consejo Nacional de Adopciones para dar cumplimiento a lo ordenado por dicho organismo internacional. Asimismo, como parte del cumplimiento de la sentencia antes indicada, se contemplaba el fortalecimiento para implementar campañas de divulgación y promoción de los servicios institucionales, especialmente sobre adopciones prioritarias; así como, llevar a cabo el fortalecimiento de la estructura orgánica del Consejo Nacional de Adopciones, contemplado en el Plan Estratégico Institucional vigente y para la implementación de las acciones establecidas en el Reglamento Interno de Trabajo y Gestión del Recurso Humano del Consejo Nacional de Adopciones.

Sin embargo, de acuerdo con el Decreto 54-2022 Ley del Presupuesto General de Ingresos y Egresos del Estado para el ejercicio fiscal 2023, al CNA le fue asignado un presupuesto de veinte millones de quetzales (Q. 20,000,000.00). En ese sentido, es importante resaltar que con el presupuesto finalmente asignado para el ejercicio fiscal 2023, no permite el avance contemplado en el Plan Estratégico Institucional -PEI- 2019 – 2023 y el Plan Operativo Multianual -POM- para el ejercicio fiscal 2023 -2027, debido a que fue necesario realizar los ajustes correspondientes, principalmente con el tema de descentralización y divulgación e información.

Es oportuno indicar que, con el presupuesto aprobado, existe el riesgo de sanciones por el incumplimiento de sentencias de organismos internacionales, además de un estancamiento en el avance del fortalecimiento institucional, a pesar de las acciones y gestiones que ha estado implementando la institución para continuar con la restitución del derecho a una familia de los niños, niñas y adolescentes a quienes se les ha vulnerado dicho derecho, que sin un presupuesto acorde a las necesidades de esta Entidad, se limita el accionar institucional para cumplir adecuada y oportunamente con las atribuciones legalmente establecidas.

Cabe destacar que de no contar con el presupuesto que se contempla en el presente instrumento, se corre el riesgo de sanciones por el incumplimiento de sentencias de organismos internacionales, además de un estancamiento en el avance del fortalecimiento institucional del Consejo Nacional de Adopciones, que a pesar de las acciones y gestiones que ha estado implementando la institución para continuar con la restitución del derecho a una familia de los niños, niñas y adolescentes, principalmente de casos considerados prioritarios, sin un presupuesto acorde a las necesidades, se limita el accionar institucional para cumplir adecuada y oportunamente con las atribuciones legalmente establecidas.

# 4.1 PRINCIPALES ACCIONES CONTEMPLADAS PARA EL EJERCICIO FISCAL 2023 QUE SE VERÁN AFECTADAS POR LA LIMITACIÓN PRESUPUESTARIA

#### 4.1.1 Cumplimiento de Sentencias de organismos nacionales e internacionales

Es importante mencionar que, para el ejercicio fiscal 2023 se tenían contempladas acciones de fortalecimiento institucional para el cumplimiento de Sentencias de organismos nacionales e internacionales, especialmente con el seguimiento a la lamentable tragedia ocurrida el 8 de marzo del 2017 en el Hogar Seguro Virgen de la Asunción y lo dictaminado el 9 de marzo de 2018, por la Corte Interamericana de Derechos Humanos respecto a la sentencia en contra del Estade



de Guatemala en el caso Ramírez Escobar y otros vs Guatemala, entidad que ordenó el cumplimiento de medidas de reparación, siendo el Consejo Nacional de Adopciones -CNA-, expresamente incluido entre los entes que se encargarían de llevar a cabo acciones para el cumplimiento de dichas medidas.

El Consejo Nacional de Adopciones, a pesar de las limitaciones presupuestarias, ha priorizado mantener el recurso humano para continuar con las gestiones de supervisiones y monitoreo de hogares de protección y abrigo de NNA y la realización de distintos eventos de capacitación para los delegados de dichas instituciones, para velar por el cumplimiento de los derechos de los niños, niñas y adolescentes que se encuentran bajo medidas de protección. Sin embargo, con las limitaciones presupuestarias, se dificulta garantizar el respeto de los derechos de los niños, niñas y adolescentes, debido a que el recurso humano multidisciplinario es insuficiente para atender los diferentes procesos y protocolos para la atención de la niñez y adolescencia vulnerada en sus derechos.

#### 4.1.2 Descentralización en la prestación de servicios

Cabe indicar que, actualmente el Consejo Nacional de Adopciones -CNA- cuenta con una oficina departamental ubicada en la cabecera departamental de Quetzaltenango, sin embargo, se tenía contemplado fortalecer dicha oficina e implementar cuatro nuevas oficinas departamentales en busca de la desconcentración de servicios, especialmente de las áreas sustantivas institucionales, para fortalecer las capacidades de atención, control y fiscalización en los procesos de adopción, así como, en cumplimiento de la Ley de Adopciones y su reglamento, para continuar con las acciones de autorización, revalidación, supervisión, monitoreo y capacitación a los hogares de protección oportunamente para garantizar el bienestar de los niños, niñas y adolescentes que se encuentran institucionalizados.

Además, es oportuno indicar que la descentralización en la prestación de servicios es requerida por la Corte Interamericana de Derechos Humanos para el cumplimiento de la Sentencia en el caso Ramírez Escobar Vs. Estado de Guatemala, en donde este último se comprometió a fortalecer financieramente al Consejo Nacional de Adopciones para dar cumplimiento a las medidas de reparación requeridas por el organismo internacional.

#### 4.1.3 Otras acciones contempladas para el año 2023, pero con limitaciones para realizarse

a) Fortalecimiento programa de "Autorización y Supervisión de Hogares de Protección, Abrigo y Cuidado de NNA y Organismos Internacionales"

El Consejo Nacional de Adopciones -CNA-, a pesar de las limitaciones presupuestarias, ha concentrado esfuerzos en la supervisión y monitoreo de los hogares públicos y privados que albergan niños, niñas y adolescentes a fin de constatar el cumplimiento de los Estándares de Calidad para el Cuidado de Niños y Niñas en Entidades de Abrigo Temporal, establecidos para velar por los derechos humanos y garantizar la atención psicosocial de los niños, niñas y adolescentes abrigados, por lo que, con el presupuesto



aprobado, se tiene contemplado continuar con la implementación de acciones para garantizar el respeto de los derechos de la niñez y adolescencia abrigada.

# b) Fortalecimiento del Programa "Restitución de los Derechos del NNA" y el Programa de "Asesoría a Madres y/o Padres biológicos en conflicto con su parentalidad"

Se tenía contemplado fortalecer el Equipo Multidisciplinario y administrativo con la contratación de profesionales y personal técnico para, en el caso del programa de "Restitución de los Derechos del NNA", responder con mayor celeridad a los procesos de adopción de los niños, niñas o adolescentes legalmente adoptables, en concordancia con lo establecido en la Sentencia de la Corte Interamericana de Derechos Humanos -CIDH- que recomienda promover la desinstitucionalización de niños y niñas. El recurso humano fortalecería, además, la evaluación y preparación de niños, niñas y adolescentes para su integración familiar y la orientación, información, evaluación y preparación de familias que manifiesten su deseo de adoptar, principalmente para lograr la integración de NNA considerados prioritarios, que representan más del 95% de los casos, los cuales requieren de todo el apoyo posible para lograr restituir su derecho a una familia.

Considerando la situación, el Consejo Nacional de Adopciones ha priorizado para el ejercicio fiscal 2023 continuar con el recurso humano vigente en el 2022, con el fin de cumplir con el mandato legal y especialmente para verificar y apoyar en el bienestar de los niños, niñas y adolescentes y las familias interesadas en el proceso de adopción o que presentan crisis por su parentalidad, de los programas 11 "Restitución de los derechos del NNA" y 12 "Asesoría a Madres y/o padres biológicos en conflicto con su parentalidad" respectivamente, lo cual favorecerá a los NNA declarados adoptables y coadyuvará a promover, por medio de la orientación, la preservación de vínculos familiares y evitar la institucionalización.

# c) Fortalecimiento para divulgar y promocionar los servicios del Consejo Nacional de Adopciones -CNA-

De conformidad con lo ordenado en la Sentencia de la CIDH, se contemplaba contar con los recursos financieros para ejecutar por lo menos dos campañas promocionales e informativas, especialmente para promover la desinstitucionalización de niños y niñas, además de la promoción de los programas sustantivos, principalmente para captar familias interesados o con capacidades para adoptar niños, niñas o adolescentes considerados prioritarios, que representan más del 95% de los casos pendientes de restituir el derecho a una familia y que son considerados de difícil ubicación por ser mayores de seis años, grupos de hermanos, tener alguna discapacidad, necesidad médica o especial, entre otras.

Considerando las limitaciones presupuestarias, como medidas alternativas se tiene contemplado continuar con las acciones y gestiones que permitan que los medios informativos-noticiosos, televisivos y radiales nacionales, cubran en sus diferentes



emisiones el qué hacer institucional y continuar con las gestiones y acciones para el aprovechamiento de las redes sociales como un medio alternativo para promover las acciones institucionales, así como, realizar las gestiones con entidades que velan por los derechos de la niñez y adolescencia para materializar el apoyo que permita divulgar y promocionar los servicios institucionales, especialmente la promoción del programa de adopciones prioritarias por medio de pautas radiales, pautas en medios de comunicación escritos y medios de comunicación alternativos para que la población conozca más sobre el CNA y se logre motivar a que más familias se interesen en los perfiles considerados prioritarios.

#### d) Fortalecimiento de la estructura orgánica institucional

De acuerdo con los planes institucionales, lo ordenado en la Sentencia de la CIDH y en concordancia con la implementación gradual y progresiva del Reglamento Interno de Trabajo y Gestión del Recurso Humano del Consejo Nacional de Adopciones, se tenía contemplado fortalecer la estructura orgánica institucional para favorecer una gestión más eficiente y eficaz, en beneficio de la niñez y adolescencia guatemalteca. Asimismo, se tenía contemplado fortalecer la estructura orgánica institucional para cumplir con recomendaciones de la Contraloría General de Cuentas, derivado de las evaluaciones realizadas en las auditorías de gestión y cumplimento, así como, la adecuada implementación y/o fortalecimiento de acciones para cumplir con lo requerido en los componentes que integran el Sistema Nacional de Control Interno Gubernamental - SINACIG-.

## e) e) Fortalecimiento para implementar un Sistema de automatización de procesos sustantivos y administrativos

Para coadyuvar al cumplimiento de la Sentencia de la CIDH, se contemplaba el fortalecimiento para continuar con el diseño, desarrollo, implementación y mantenimiento de Sistemas de Información para disponer de información actualizada y oportuna de los servicios que presta el Consejo Nacional de Adopciones -CNA- y de las gestiones administrativas que se realizan en apoyo a la prestación de los mismos. Sin embargo, al no contar con el presupuesto requerido, las acciones que se tenían contempladas para el ejercicio fiscal 2023 se verán estancadas; no obstante, con el recurso humano limitado, se contempla continuar, en la medida de lo posible, con el desarrollo e implementación de módulos del área administrativa-financiera que fortalezca los distintos procedimientos del área de inventarios, compras, tesorería, servicios generales; el desarrollo e implementación de módulos para el subsistema de recursos humanos que incluya el Registro de Personal para disponer de información actualizada y oportuna en apoyo a las distintas actividades sustantivas que realiza la Institución.

Es importante resaltar que el no contar con un presupuesto adecuado a las necesidades de la institución y las acciones identificadas en el Plan Estratégico Institucional vigente, deriva en un



estancamiento en el avance del fortalecimiento institucional del Consejo Nacional de Adopciones. En función de las necesidades institucionales, los objetivos planteados y las actividades a realizar en cada uno de los programas, el Consejo Nacional de Adopciones presenta a continuación la programación anual para el ejercicio fiscal 2023.

#### 5. PROGRAMACIÓN ANUAL 2023

Para operativizar el Plan Estratégico Institucional del Consejo Nacional de Adopciones, se ha formulado el Plan Operativo Multianual 2023-2027 y alineado al mismo se genera con un nivel de mayor detalle, el presente Plan Operativo Anual correspondiente al ejercicio fiscal 2023, el cual, en ejercicios anteriores, se ha visto limitado debido a que no se cuenta con el presupuesto requerido de acuerdo con el Plan Estratégico Institucional del Consejo Nacional de Adopciones.

#### 5.1 RED DE PRODUCCIÓN Y DE CATEGORÍAS PROGRAMÁTICAS

De acuerdo con los recursos disponibles y con el fin de cumplir con la normativa del ente rector de las finanzas del Estado, se presenta la red de producción y de categorías programáticas del Consejo Nacional de Adopciones, para delimitar el ámbito de las diversas acciones presupuestarias y visualizar su jerarquización en orden a su relevancia.

Asimismo, de acuerdo con lo regulado en el Artículo 15 del Acuerdo Gubernativo 540-2013 de la Presidencia de la República de Guatemala, Reglamento de la Ley Orgánica del Presupuesto, el presupuesto de cada institución de la administración pública se debe estructurar de acuerdo a la técnica del presupuesto por programas y de Gestión por Resultados. En ese sentido, la producción y subproducción definida para el ejercicio fiscal 2023 se realizó en el marco del Plan Estratégico Institucional 2019 – 2023 y para el efecto se identifican los siguientes programas presupuestarios:

- a) Programa 01 "Actividades Centrales": corresponde la producción que no muestra resultado directo a la población, pero es el que facilita, promueve, orienta y apoya la consecución de las metas a nivel de resultado, producto y subproducto. Es decir, permite el abastecimiento de bienes (materiales y suministros), contratación de recurso humano, gestión de expedientes a lo interno de la institución, servicios de asesoría jurídica, acompañamiento en procesos de planificación operativa y estratégica, servicios generales, administración financiera, desarrollo y mantenimiento de sistemas de información, entre otros.
- b) Programa 11 "Restitución de los Derechos del NNA": corresponde a uno de los programas sustantivos, debido a que por medio de éste se llevan a cabo todas las acciones necesarias para restituir el derecho a una familia de los niños, niñas y adolescentes declarados adoptables. Además, este programa está basado en la Ley de Adopciones y su Reglamento, que facultan al Consejo Nacional de Adopciones para encargarse de los procesos técnico-administrativos para gestionar las adopciones. En ese sentido, se realizan acciones para evaluar a los niños, niñas y adolescentes e



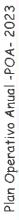
informar, captar, asesorar, evaluar, fortalecer y preparar a las familias interesadas en la adopción.

- c) Programa 12 "Asesoría a madres y/o padres biológicos en conflicto con su parentalidad": se refiere a las acciones que realiza el CNA en relación con el proceso de orientación, información y asesoría dirigidas a las madres y/o padres biológicos en conflicto con su parentalidad, que voluntariamente desean dar a su hijo en adopción o la conservación del mismo. Los servicios de orientación, información y asesoría tienen como fin incidir en la preservación del niño en su contexto familiar, de no ser posible ante la crisis que afronta, se informa sobre el sistema de protección y sobre la entrega voluntaria con fines de adopción. Para ello se cuenta con protocolos de asistencia psicológica, social y de asesoría legal.
- d) Programa 13 "Autorización y Supervisión de Hogares de Protección, Abrigo y Cuidado de NNA y Organismos Internacionales: permite desarrollar diversas acciones en función de: autorización, registro, supervisión y monitoreo de hogares de protección dedicados al abrigo y cuidado temporal de NNA. Por medio de este programa se supervisa y monitorea a los hogares de abrigo y protección, públicos y privados, dedicados al cuidado de niños, niñas y adolescentes, además, se verifica que cumplan con los requisitos mínimos que deben alcanzarse en la búsqueda del cuidado integral de la niñez y adolescencia en entidades de abrigo temporal. Estas acciones se realizan desde dos perspectivas: una, como un modelo de prácticas operativas deseables en el desarrollo de servicios de bienestar infantil, familiar y comunitario en el cuidado temporal; y, dos, como los valores mínimos de referencia para medir la calidad de los servicios, que las entidades de abrigo temporal son capaces de ofrecer a la niñez y adolescencia, con el fin de asegurarle oportunidades de desarrollo y calidad de vida.

# Plan Operativo Anual -POA- 2023

# Cuadro 1 Consejo Nacional de Adopciones Red de Producción y de Categorías Programáticas 2023

		PRODUCTO / SUBPRODUCTO	UNIDAD DE MEDIDA	PG	SPG	PY /	ACT	OB	DESCRIPCIÓN	FFD
				10					ACTIVIDADES CENTRALES	
					00				Sin Subprograma	
						000			Sin Proyecto	- (0)
000-001	Servicios de Di Jurídica, Planif	Servicios de Dirección, Subdirección General, Auditoría Interna, Asesoría Jurídica, Planificación, Comunicación Social y Secretaría	Documento							
	000-001-0002	Servicios de Dirección, Subdirección General, Auditoria Interna, Asesoría Jurídica, Planificación, Comunicación Social y Secretaría	Documento				000	000	Dirección General	110401
000-005	Servicios de Ac	Servicios de Administración Financiera	Documento				60	000	Coordinación de Administración	110401
	000-005-0001	Servicios de Administración Financiera	Documento						Financiera	
000-003	Servicios de Re	Servicios de Recursos Humanos	Documento				003	000	Coordinación de	110401
	000-003-0001	Servicios de Recursos Humanos	Documento					}	Recursos Humanos	
000-004	Servicios de Registro		Documento				004	000	Coordinación de	110401
	000-004-0001	Servicios de Registro	Documento						Registro	
500-000	Servicios de ( Multidisciplinar	Servicios de Coordinación y Supervisión de Programas del Equipo Multidisciplinario	Documento				900	000	Coordinación de Equipo	110401
	000-002-0001	Servicios de Coordinación y Supervisión de Programas	Documento						Multidiscipiinario	



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		PRODUCTO/SUBPRODUCTO	UNIDAD DE MEDIDA	PG	SPG	ΡΥ	ACT OB	B DESCRIPCIÓN	FFD
				<del>-</del>				RESTITUCIÓN DE LOS DERECHOS DEL NNA	
					00			Sin Subprograma	
						000	100.00	Sin Proyecto	
001-010	Servicios de Coordinación	oordinación	Documento					Dirección v	
	001-010-0002	Servicios de Dirección y Coordinación	Documento				000		110401
001-001	NNA integrado:	NNA integrados en familias adoptivas	Persona	34					-
	001-001-0001	Evaluación integral de NNA declarados adoptables, preparados para su integración familiar	Регѕопа				_		
	001-001-0002	Familias postulantes a la adopción evaluadas, asesoradas y preparadas para la integración de un NNA	Documento						
	001-001-0003	Emparentamientos	Persona	THE RE		0	002 000	Proceso de Adopción	110401
	001-001-0004	Socialización y Convivencias	Persona				_		
	001-001-0005	Asesoría legal en el proceso de homologación	Documento						
	001-001-0006	Familias informadas sobre el proceso de adopción	Familia						
	001-001-0011	Proyecto y Plan de Vida del NNA	Persona	== 1					
	001-001-0012	Plan de Potencialización Familiar	Documento						
001-011	NNA adoptados	NNA adoptados integrados en un ambiente famillar y social	Persona						
	001-011-0001	Asesoria profesional post adoptiva	Documento			0	000 000	Asesoría post adoptiva	110401
	001-011-0002	Fortalecimiento de familias adoptivas post adopción	Familia						





		PRODUCTO/SUBPRODUCTO	NIDAD DE	PG	SPG	¥	ACT	80	DESCRIPCION	FFD
				12					ASESORÍA A MADRES Y/O PADRES BIOLÓGICOS EN CONFLICTO CON SU PARENTALIDAD	
					00				Sin Subprograma	
						000			Sin Proyecto	
002-005	Servicios de Coordinación		Documento						3	
	002-002-0002	Servicios de Dirección y Coordinación Do	Documento				001	000	Coordinación	110401
002-004	Asesorías a l parentalidad	madres y/o padres biológicos en conflicto con su Do	Documento							
	002-004-0001	Asesoría psicológica y social a madres y/o padres biológicos en conflicto con su parentalidad por orden de juez o por referencia interna	Documento				002 (		Asesoría a madres y/o padres biológicos en conflicto con su	110401
	002-004-0002	Asesoría psicológica y social a madres y/o padres biológicos en conflicto con su parentalidad que se presentan al CNA Do voluntariamente o por referencia interna	Documento							
002-002	Personas y/o a y/o padres biol	Personas y/o actores sociales informados sobre el programa de madres p/o padres biológicos en conflicto con su parentalidad	Persona				5003	- 8	Información a actores	0,000
	002-002-0001	Eventos informativos sobre el programa de madres y/o padres biológicos en conflicto con su parentalidad	Evento				_	3	sociales	
002-006	Asesoría profes conservaron o	Asesoría profesional de seguimiento a madres y/o padres biológicos que conservaron o reunificaron a su híja o hijo	Documento						Seguimiento a madres y/o padres	
	002-006-0001	Asesoría psicológica y social de seguimiento a madres y/o padres biológicos que conservaron o reunificaron a su hija o hijo	Documento				00 00	 00	conservaron o conservaron o reunificaron a su hija o hijo	110401
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		PRODUCTO / SUBPRODUCTO	UNIDAD DE MEDIDA	PG	SPG	¥	ACT OB	B DESCRIPCIÓN	FFD
				<u>6</u>				AUTORIZACIÓN Y SUPERVISIÓN DE HOGARES DE PROTECCIÓN, ABRIGO Y CUIDADO DE NNA Y ORGANISMOS INTERNACIONALES	
					8			Sin Subprograma	
					0	000		Sin Proyecto	
003-005	Servicios de Coordinación	oordinación	Documento			-	- 100		10401
	003-005-0002	Servicios de Dirección y Coordinación	Documento					Coordinación	2
003-003	Supervisiones de NNA	Supervisiones y monitoreo de hogares de protección, abrigo y cuidado de NNA	Documento					Supervisiones y	
	003-003-0001	Evaluación de funcionamiento de hogares de protección, abrigo y cuidado de NNA	Documento				000 000		110401
003-008	Hogares de Pro	Hogares de Protección, abrigo y cuidado de NNA, Capacitados	Entidad					Capacitación de	
	003-008-0002	Eventos de capacitación dirigidos a delegados de hogares de protección, abrigo y cuidado de NNA, sobre temas que fortalecen la atención integral de los NNA.	Evento			0	003 000	hogares de protección, abrigo y cuidado de NNA	110401
003-002	Resoluciones hogares de pro	Resoluciones finales del proceso de autorización o revalidación de hogares de protección, abrigo y cuidado de NNA	Documento			I		Autorización y/o revalidación de	
	003-002-0001	Asesoría profesional de seguimiento a hogares de protección, abrigo y cuidado de NNA, en proceso de autorización o revalidación	Documento			0	004 000	entidades para implementar hogares de protección, abrigo y cuidado de NNA	110401
PG = Programa		SPG = Subprograma PY = Provecto ACT = Actividad	OB = Obra	- 댐	FFD = Finalidad -	lad -			

PG = Programa Función - División

OB = Obra



#### 5.2 PLAN OPERATIVO ANUAL -POA- 2023

Los instrumentos de planificación anual incluidas en este documento detallan la temporalidad (cuatrimestral y mensual) en la que se ejecutarán las actividades que permitirán obtener los productos y subproductos asociados a los resultados institucionales establecidos por el CNA para el ejercicio fiscal 2023.

Para el efecto, las matrices que se incluyen como parte de los anexos son:

- a) Matriz de programación cuatrimestral de productos, subproductos, metas y costos.
- b) Matriz de programación mensual de productos y subproductos (Incluye la programación de insumos por producto-subproducto)
- c) Matriz de seguimiento anual
- d) Clasificadores temáticos





# **ANEXOS**





a) Matriz de programación cuatrimestral de productos, subproductos, metas y costos.

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b) Matriz de programación mensual de productos y subproductos (Incluye la programación de insumos por producto-subproducto)

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## d) Clasificadores temáticos

	CLASIFICADORES TEMÁTICOS	ANE	ANEXO SPPD-02
NOMBRE DE LA INSTI	NOMBRE DE LA INSTITUCIÓN: CONSEJO NACIONAL DE ADOPCIONES -CNA-		
NOMBRE DEL CLASIFICADOR	PRODUCTO / SUBPRODUCTO QUE SE ASOCIA AL CLASIFICADOR	W	Metas al 2023
TEMATICO		Física	Financiera
Niñez	NNA integrados en familias adoptivas	100	4,632,322.00
Niñez	NNA adoptados integrados en un ambiente familiar y social	100	15,520.00
Genero	Asesorías a Madres y/o Padres biológicos en conflicto con su parentalidad	180	1,966,107.00
Niñez	Supervisiones y Monitoreo de Hogares de protección, abrigo y cuidado de NNA	450	2,882,183.00

\*Nota: según corresponda de acuerdo a la Ley Orgánica del Presupuesto (Artículo 17 Quater , ejecución presupuestaria por clasificador temático)